

PepsiCo has solicited input from customers on new potato chip flavors for their Lay's brand.

Their first 'Do Us a Flavor' campaign was launched in 2012 in response to the brand's declining market share amongst millennials.

Over 14 million submissions were received, from which 'Cheesy Garlic Bread' was chosen as the winner.

The new flavor contributed to an 8% increase in sales in the three months following its launch.



# Crowdsourcing

«Simply defined, crowdsourcing represents the act of a company or institution taking a function once performed by employees and outsourcing it to an undefined (and generally large) network of people in the form of an open call.»



Geoff Howe, of Wired Magazine, who coined the term Crowdsourcing

# Crowdsourcing



<https://youtu.be/-38uPkyH9vI>

---

**amazon**  
mechanical turk



## Crowdsourcing

- Crowdsourcing constitutes an innovative pattern for enhancing collaborative works based on challenges open to professionals and amateurs willing to contribute to a specific task launched through a web platform or a specific company website (Howe, 2006, 2008; Jeppesen & Lakhani, 2010).

**innocentive**  
your open innovation marketplace

**KICKSTARTER**

# What do we need?

---

The crowd

The crowdsourcer

The crowdsourced task

The crowdsourcing platform



# Which two of these depend on crowdsourcing the most?

Fashion/apparel

Healthcare

FMCG (fast moving consumer goods)

Finance/insurance

Automotive

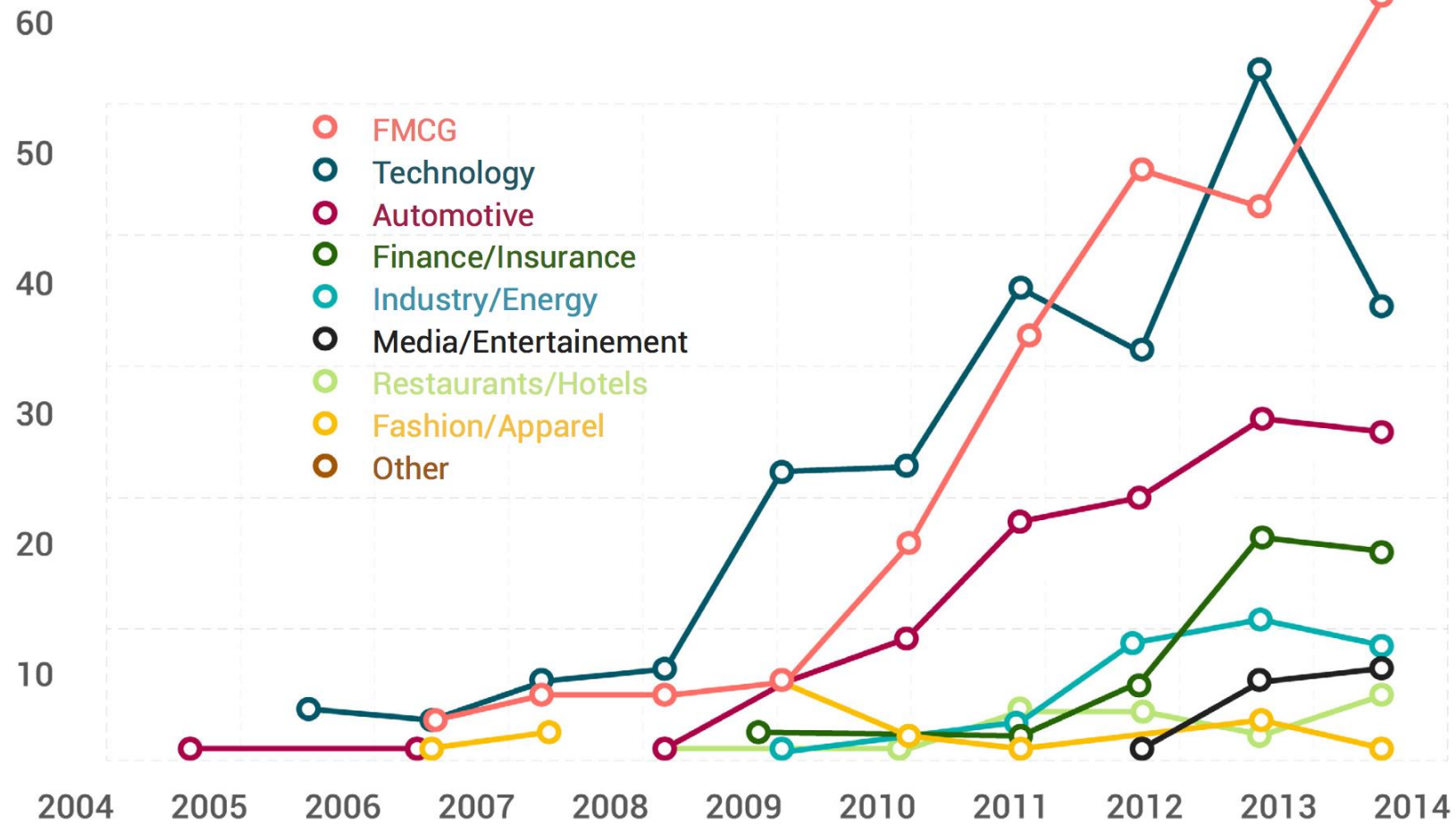
Media/entertainment

Technology

Industry/energy

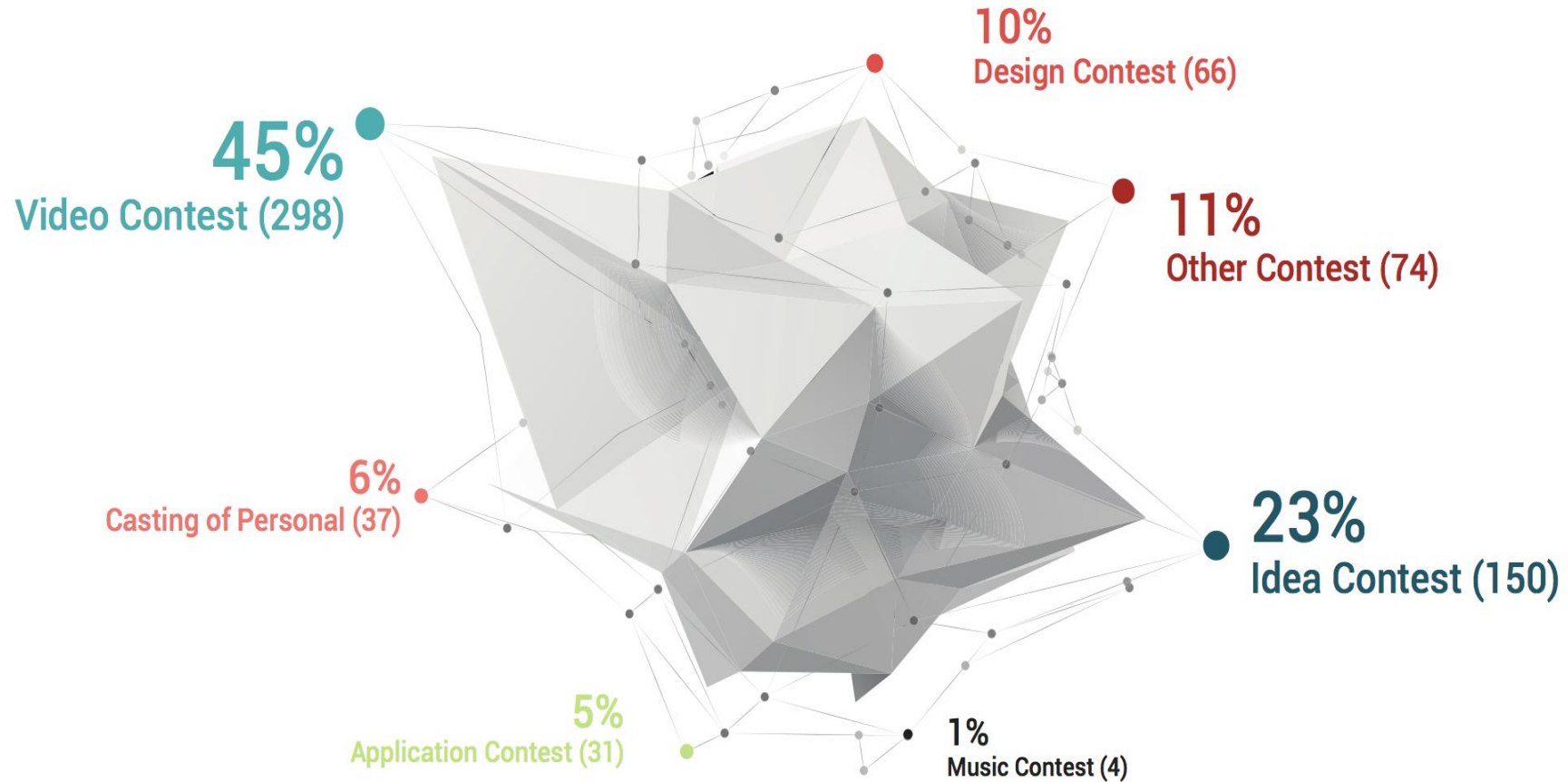
Restaurant/hotel

# Best Global Brands using crowdsourcing



Source: Roth 2015

# Type of contests



Source: Roth 2015

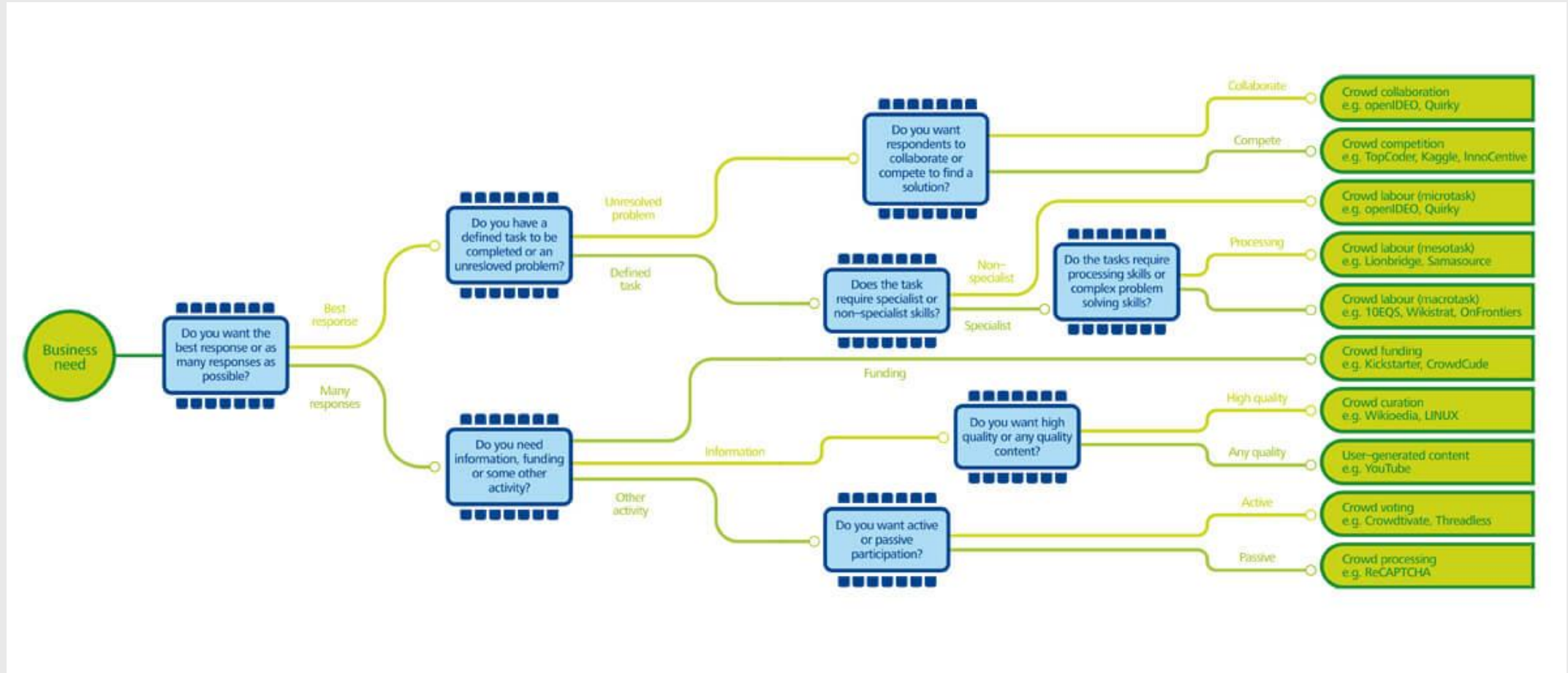


“To answer the most vexing innovation and research questions, crowds are becoming the partner of choice.”

Kevin Boudreau, Karim Lakhani<sup>1</sup>



# Crowdsourcing



[https://www2.deloitte.com/content/dam/Deloitte/de/Documents/Innovation/us-cons-enterprise-crowdsourcing-and-growing-fragmentation-of-work%20\(3\).pdf](https://www2.deloitte.com/content/dam/Deloitte/de/Documents/Innovation/us-cons-enterprise-crowdsourcing-and-growing-fragmentation-of-work%20(3).pdf)

**Deloitte.**

The three billion  
Enterprise crowdsourcing  
and the growing  
fragmentation of work



# Eyeka

Founded in Paris in 2006, leverages a community of more than 400,000 creators  
P&G, Unilever, Coca-Cola and Nestlé among the leading clients



# Eyeka

30 minutes activity

Be in a group of 5-6 people

5 minutes - Let's have a look to Eyeka's contests here:

<https://it.eyeka.com/contests>

Browse the contests and pick up 1 contest per group – post it on Padlet

15 minutes - Have a deep look and understanding of how it works

10 minutes - Underline advantages and disadvantages of relying on contests for open innovation and write them on Padlet



<https://unipd.padlet.org/srs/v6amljc5y8p3toxm>